

# Lecture 9 - PCFM

## Feasibility Study of a Project

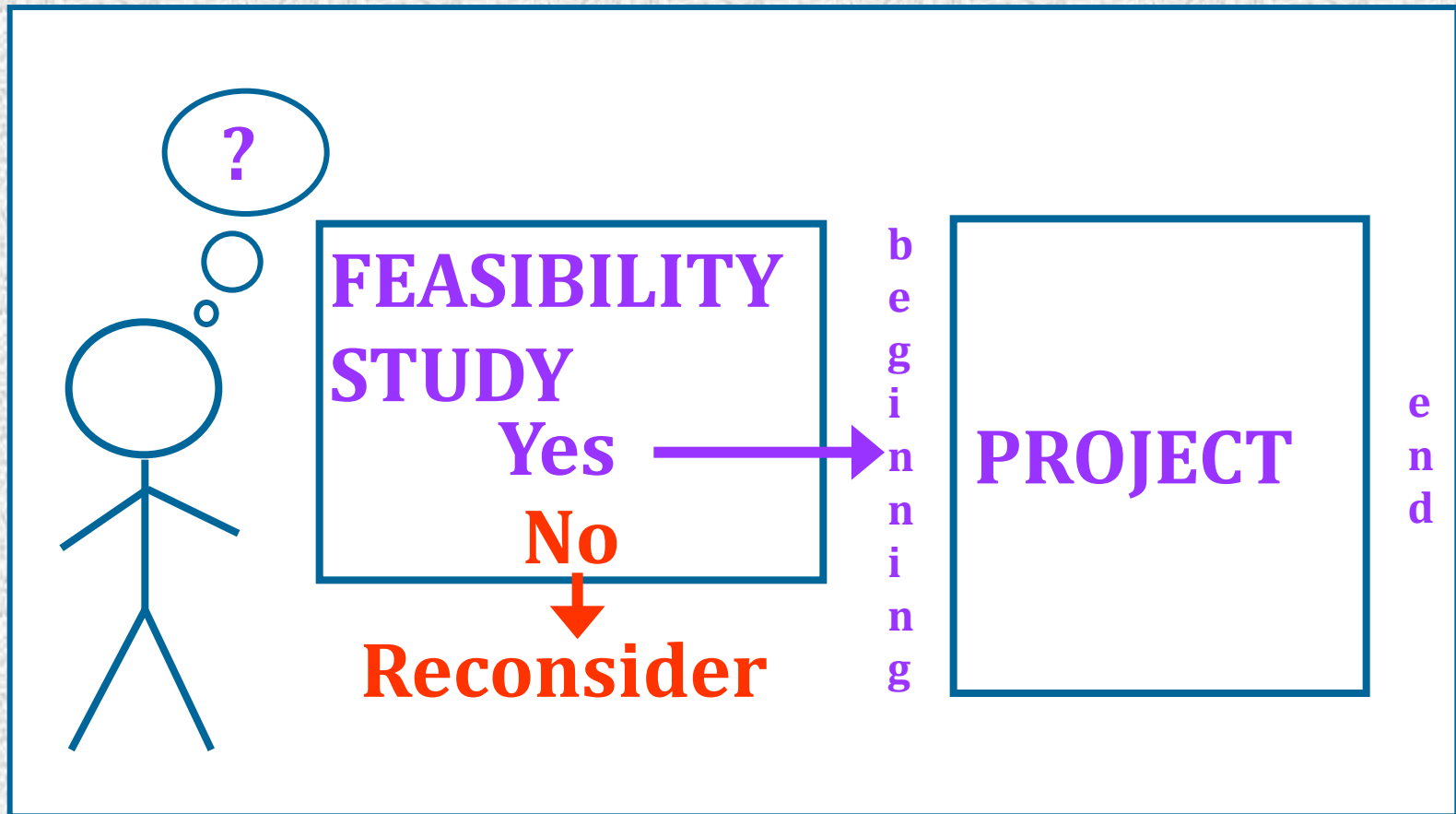
### Financial Feasibility Analysis

**A disciplined and documented process of thinking through an idea from its Logical beginning to its Logical End.**

Two types of project feasibilities are prepared,

- Pre-feasibility report.
- Final Feasibility report.

# The Feasibility Study



# Home Hand Written Assignment

## When does a project begin?

- 1. When the idea is generated?*
- 2. When requirement is identified?*
- 3. When the project charter is approved?*
- 4. When a project manager is assigned?*
- 5. When a budget is approved ?*
- 6. Any other time which you think?*

# Four Tests for Feasibility

**Technical feasibility - Can we do it?**

**Social feasibility - Do we want it?**

**Economic feasibility - Can we afford it?**

**Operational feasibility - Can we handle it?**

Feasibility study conducted before decision to proceed (go/no go). Feasibility study provides investigative function.

# Financial Feasibility

**Financial feasibility has two key elements:**

- Funds are available for solution being developed?
- Is there a positive balance of costs and benefits over time?

**Cost Benefit Analysis (Economic Feasibility):**

Financial Costs are usually easier to estimate than the Financial Benefits. There are a number of methods for assessing cost benefits, including ROI and Payback Periods.

It is important to identify cost and benefit factors, which can be categorized as follows:

1. Development costs; and
2. Operating costs.

# Feasibility study: financial issues

## Most commonly used financial indicators:

1. IRR (Internal Rate of Return): average annual return of the project, regardless of how it is financed
2. NPV (Net Present Value): value of the investment in the present year when discounting future cashflows
3. ROI (Return on Investment): average annual return on equity =  $\text{annual profits} / \text{investment costs} (\%)$
4. Payback Period: indicates the number of years before the initial investment is repaid =  $\text{investment} / \text{annual profit (yr)}$